NORWOOD nya YOUNG AMERICA

CITY COUNCIL AGENDA

September 1, 2015

6:30 p.m.

City of Norwood Young America,
310 West Elm Street, PO Box 59, NYA MN 55368
(952) 467-1800

SPECIAL MEETING – 6:30 P.M.

1. **Call Meeting of City Council to Order**

2. **Approve Agenda**

3. **Introductions, Presentations, Proclamations, Awards, and Public Comment** (Individuals may address the City Council about any non-agenda item of concern. Speakers must state their name, address, and limit their remarks to three minutes. The City Council will not take official action on these items, but may refer the matter to staff for a future report or direct that the matter be scheduled for a future meeting agenda.)

4. **Consent Agenda** (NOTE TO THE PUBLIC: All those items listed as part of the Consent Agenda will be approved by a single motion, unless a request to discuss one of those items is made prior to that time. Anyone present at the meeting may request an item to be removed from the consent agenda. Please inform the Council when they approve the agenda for this meeting.)

5. **Old Business**
   5.1 2016 Preliminary Budget

6. **New Business**

7. **Council Member Reports**

8. **Mayor's Report**

9. **Adjournment**

NORWOOD nya YOUNG AMERICA

CITY OF NORWOOD YOUNG AMERICA, MINNESOTA
2016 - 2020 FINANCIAL PLAN
AUGUST 26, 2015

Prepared by Abdo, Eick & Meyers, LLP

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CITY OF NORWOOD YOUNG AMERICA, MINNESOTA
2016 - 2020 FINANCIAL PLAN
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INTRODUCTORY SECTION

CITY OF NORWOOD YOUNG AMERICA, MINNESOTA
2016 - 2020 FINANCIAL PLAN

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ABDO
EICK &
MEYERS LLP
Certified Public Accountants & Consultants

August 26, 2015

Honorable Mayor and City Council
City of Norwood Young America
310 Elm Street West
Norwood Young America, MN 55368

Introduction

We have prepared the attached 2016 -2020 Financial Plan for the City that is intended to give a big picture view of the status now and through year 2020. We have scheduled projected tax levy, cash balances, planned capital and debt for the City based on assumptions by management. We have not examined the projection and do not express an opinion or any other form of assurance on the accompanying schedules or assumptions. Furthermore, there will usually be differences between the forecasted and actual results, because events and circumstances frequently do not occur as expected and those differences may be material. We have no responsibility to update this report for events and circumstances occurring after the date of this report. The City's assumptions made are as follows:

Assumptions

1. Normal operating expenses will increase by a three percent inflation rate.

2. Housing growth is assumed at five units per year each with an average market value of $142,700 increasing by 1 percent per year starting in 2015.

3. Equipment has been identified in the capital plan and is to be expended in the capital fund (275).

4. The general fund tax levy increases to balance the increase in the budget and to sustain a 50 percent reserve compared to the following years budget.

5. No new debt or new projects are included in the plan through 2020.

6. The 2010B G.O. refunding bond fund has sufficient resources to allow the City to reduce the scheduled levies in future years. The projection currently has a levy reduction of approximately $97,000 for the 2015 Levy, a $40,000 reduction for the 2017 levy reductions the remaining years.

7. The TIF districts are assumed to receive increment through the life of the district similar to what the City has received in the past.

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Assumptions with Future Action

1. Fund 520 (2013B Bond Fund) - the 2013 levy collectable in 2014 was not certified to the County. Future levies have been adjusted by an increase of $11K per year to ensure the City has adequate reserves to bond maturity.

2. The City will strive to reduce its reliance on the State's Local Government Aid (LGA) program, by reducing the budget for LGA over a 15 year period beginning in year 2016 budget. This budget reduction, if received, will go to increase reserve balances within the General fund.

3. The first two bonds to mature are the 2013B Infrastructure bonds and the 2008 bonds both of which mature in the 2024. Council will need to decide how to utilize remaining cash in the funds if there is any. Options for the remaining cash reserves could be transferred to other debt service funds or any other fund.

4. Fund 320 - 2013 Infrastructure fund. There currently is approximately $75K of cash in the fund. Council has discussed utilizing these funds for the Oak Lane project.

Key Highlights

1. The General fund builds on the reserve throughout the life of the projection with the assumptions of increasing levy to build the General fund balance reserve, while decreasing the City's reliance on local government aid. The City will also maintain debt service reserve balances to meet the required principal and interest payments.

2. The General fund proposed operating tax levy increases approximately 4.3 percent in 2015 from 2014. The debt service levy increased 1.6 percent from 2014 and the City increased the capital levy to $110,056. The overall proposed levy increase is 8.8 percent. The projection incorporates these proposed amounts. Going into 2016, the overall rate increase is projected at 12 percent.

3. Fund 275 - Capital Fund - the capital fund currently is funded by transfers in from the General fund through levies. Staff has proposed a tax levy for 2015 of $110,056 to fund future capital purchases. The projection includes future levies to continue to this fund. The fund cash increases through 2016, however based on the projected levies and spending, cash begins to decline in 2017 and going into deficit in 2021. This fund will be analyzed each year as part of the budget process.

4. The Water and Sewer enterprise funds are projected by a study prepared by Bolton and Menk assuming a 5 percent increase in rates each year. In the projection period, the cash balance in the Water fund improves from $596,257 to approximately $1 million. The Sewer fund improves from $41,404 to approximately $200,000.

5. The Sewer and Storm Water funds currently do not have funds set aside to pay for capital related purchases. Using the current increases included in the rate study, neither of the funds will have funds set aside throughout the projection period. This is based on first meeting the operating cash reserve goal and determining the amount in excess of that balance. The financial goal is shown as the third bullet in the financial goals section.

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Financial Goals

- Reach a 50 percent cash reserve in the General fund. The 50 percent balance will fund half of the budget through June of each year until the 1st half tax settlement is received from the County.

- Maintain positive resources in the City's debt service funds throughout the life of the bonds.

- Ensure enterprise funds (Water & Sewer) reach an operating cash balance that is equal or above 50 percent of the annual operating expenses plus 100 percent of debt service requirements. In addition to the operating cash balance, a cash balance established to fund future capital purchases based on the capital needs of the fund.

- Build and maintain capital resources to fund the capital improvement/equipment replacement plan.

- Reduce the City reliance on local government aid over a 15 year period.

- Build and maintain positive cash balances in all City funds.

- Annually determine whether or not there are available resources in the Water fund that can be used to improve the cash position of the Sewer fund.

- Incorporate an infrastructure improvement plan into the long range plan focusing on planning projects to fit the debt management goals of the City. Council has created the following list of important projects that will be addressed in future years:

    - Street/Infrastructure improvements
        a. Webster and Merger Streets Reconstruction
        b. 2nd Avenue Improvements/relocate main lift station
        c. Mill and overlay project, phase II

    - Capital Equipment Fund
        a. Proactive vs. Reactive budgeting

    - Pavilion
        a. Structural integrity improvements

    - Image and Appearance of the City
        a. Public Facilities/Property - clean-up
        b. New community entrance signs, Faxon road banners & decorative lighting poles

    - Replace South Fire Station

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People + Process. Going Beyond the Numbers

FINANCIAL SECTION

CITY OF NORWOOD YOUNG AMERICA, MINNESOTA
2016 - 2020 FINANCIAL PLAN

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CITY OF NORWOOD YOUNG AMERICA
SCHEDULE OF PROPERTY TAXES LEVIED AND TAX RATES
FOR THE YEARS ENDED DECEMBER 31, 2013 - 2015 ACTUAL AND 2016 TO 2020 (ESTIMATED)

		2013 Actual Amounts	2014 Actual Amounts	2015 Actual Amounts	2016 Estimated Amounts	2017 Estimated Amounts	2018 Estimated Amounts	2019 Estimated Amounts	2020 Estimated Amounts
Property Taxes Levied for General Purposes									
101	General fund	$ 836,694	$ 891,741	$ 930,445	$ 1,079,949	$ 1,127,688	$ 1,186,599	$ 1,251,637	$ 1,344,156
	Additional levy for general fund to increase reserve balance	-	-	-	15,000	15,000	-	-	-
	Total general fund operating levy	836,694	891,741	930,445	1,094,949	1,142,688	1,186,599	1,251,637	1,344,156
Property Taxes Levied for Debt Service									
501	2010 Infrastructure Debt Service	35,035	34,578	33,910	33,003	37,466	36,327	35,187	34,048
515	Industrial Park Debt Service	36,762	-	-	-	-	-	-	-
516	2008 Debt Service	86,527	89,099	91,325	88,112	89,792	91,262	95,522	88,322
517	Oak Grove Debt Service	206,899	199,793	197,905	196,013	199,373	202,628	200,528	198,428
518	G.O Refunding Debt Service	217,354	315,360	161,102	257,262	318,357	316,729	314,787	317,778
518	EDA levy	36,792	34,995	39,300	39,000	39,000	39,000	39,000	39,000
519	2011A G.O Refunding Debt Service	73,383	104,901	103,792	103,777	105,758	102,654	103,587	110,030
520	2013B Infrastructure Debt Service	-	-	164,121	160,971	163,071	159,816	161,811	156,771
601	Water fund 2010B G.O. Refunding	18,600	19,215	19,215	18,427	17,955	17,482	22,260	21,630
	Potential levies for equipment certificate	-	-	-	-	13,800	27,600	27,600	27,600
N/A	Matured Bond Series	-	-	-	-	-	-	-	-
	Subtotal	711,352	797,941	810,670	896,565	984,572	993,497	1,000,282	993,607
Property Taxes Levied for Capital Replacement Fund									
275	Capital outlay reserve fund	-	11,695	110,056	95,400	110,000	152,000	175,000	200,000
	Total Taxes Levied	$ 1,548,046	$ 1,701,377	$ 1,851,171	$ 2,086,914	$ 2,237,259	$ 2,332,096	$ 2,426,919	$ 2,537,763
	Operational percent increase (decrease in levy)		6.6%	4.3%	17.7%	4.4%	3.8%	5.5%	7.4%
	Debt percent increase (decrease in levy)		12.2%	1.6%	10.6%	9.8%	0.9%	0.7%	-0.7%
	Capital percent increase (decrease in levy)		100.0%	841.1%	-13.3%	15.3%	38.2%	15.1%	14.3%
	Total percent increase (decrease in levy)		9.9%	8.8%	12.7%	7.2%	4.2%	4.1%	4.6%

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CITY OF NORWOOD YOUNG AMERICA
SCHEDULE OF TAX CAPACITIES AND TAX RATES
FOR THE YEARS ENDED DECEMBER 31, 2013 - 2015 ACTUAL AND 2016 TO 2020 (ESTIMATED)

	2013 Actual Amounts	2014 Actual Amounts	2015 Actual Amounts	2016 Estimated Amounts	2017 Estimated Amounts	2018 Estimated Amounts	2019 Estimated Amounts	2020 Estimated Amounts
Total levy (excluding EDA special levy)	$ 1,511,254	$ 1,666,382	$ 1,811,871	$ 2,047,914	$ 2,198,259	$ 2,293,096	$ 2,387,919	$ 2,498,763
Less EMV levy	(18,600)	(19,215)	(19,215)	(19,215)	(19,215)	(19,215)	(19,215)	(19,215)
Less area-wide fiscal disparities distribution	(328,850)	(414,684)	(430,356)	(430,356)	(430,356)	(430,356)	(430,356)	(430,356)
Total Local Levy (non EDA special levy)	1,163,804	1,232,483	1,362,300	1,598,343	1,748,688	1,843,525	1,938,348	2,049,192
Tax Rate Calculation (non EDA)								
Total tax capacity from the county	2,131,874	2,267,489	2,532,646	2,639,109	2,713,719	2,801,824	2,892,496	2,985,813
Assumed new growth (5 homes each year)								
Assumed commercial growth ($1m MV = $10K in TC)								
Less: Captured Tax Increment	(36,357)	(66,623)	(77,890)	(80,227)	(82,634)	(85,113)	(87,666)	(90,296)
Less: Contribution to fiscal disparities	(286,240)	(277,701)	(290,521)	(290,521)	(290,521)	(290,521)	(290,521)	(290,521)
Adjusted Tax capacity used for local rate	1,809,277	1,923,165	2,164,235	2,268,362	2,340,565	2,426,190	2,514,310	2,604,996
Calculated Tax rate (non EDA special levy rate)	**64.3243%**	**64.0862%**	**62.9460%**	**70.4624%**	**74.7122%**	**75.9844%**	**77.0927%**	**78.6639%**
Total EDA special levy	36,792	34,995	39,300	40,479	41,693	42,944	44,232	45,559
Less area-wide fiscal disparities distribution	(8,450)	(10,417)	(8,582)	(8,582)	(8,582)	(8,582)	(8,582)	(8,582)
Total Local EDA special Levy (non EDA special levy)	28,342	24,578	30,718	31,897	33,111	34,362	35,650	36,977
Calculated Tax rate - EDA special levy rate	**1.5665%**	**1.2780%**	**1.4193%**	**1.4062%**	**1.4147%**	**1.4163%**	**1.4179%**	**1.4195%**
TOTAL TAX RATE	**65.89%**	**65.36%**	**64.37%**	**71.87%**	**76.13%**	**77.40%**	**78.51%**	**80.08%**
Rate change from prior year		-0.53%	-1.00%	7.50%	4.26%	1.27%	1.11%	1.57%
Tax Capacity								
Total tax capacity from the county	2,131,874	2,267,489	2,532,646	2,608,625	2,686,884	2,767,491	2,850,515	2,936,031
Assumed new growth (5 homes each year)				14,484	21,835	29,333	36,981	44,782
Assumed commercial growth ($1m MV = $10K in TC)				16,000	5,000	5,000	5,000	5,000
Adjusted Tax capacity used for local rate	2,131,874	2,267,489	2,532,646	2,639,109	2,713,719	2,801,824	2,892,496	2,985,813
Tax Rates								
General	36.40%	34.26%	32.35%	37.71%	38.88%	39.38%	40.49%	42.42%
Scheduled debt levies	29.49%	30.66%	28.19%	30.88%	33.03%	32.06%	31.47%	30.48%
Scheduled capital levies	0.00%	0.45%	3.83%	3.29%	3.74%	5.04%	5.66%	6.31%
Proposed additional debt levies	0.00%	0.00%	0.00%	0.00%	0.47%	0.92%	0.89%	0.87%
Total Direct Tax Rate (factors Fiscal Disparities not reflected in tax capacity)	65.89%	65.36%	64.37%	71.87%	76.13%	77.40%	78.51%	80.08%
Population	3,608	3,608	3,621	3,633	3,646	3,658	3,671	3,683
Taxes per Capita	$ 429	$ 472	$ 511	$ 574	$ 614	$ 638	$ 661	$ 689
Median Home Value (Jan 2)	$ 142,700	$ 142,700	$ 144,127	$ 145,568	$ 147,024	$ 149,964	$ 152,963	$ 156,022
Median Home Taxes (from city)	780	773	771	873	936	977	1,017	1,064
% change from prior year $'s		-0.80%	-0.23%	13.12%	7.31%	4.32%	4.06%	4.63%
Tax Capacity Growth Rates		0.00%	11.69%	3.00%	3.00%	3.00%	3.00%	3.00%

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CITY OF NORWOOD YOUNG AMERICA
SCHEDULE OF ANNUAL FUND CASH BALANCES
FOR THE YEARS ENDED DECEMBER 31, 2013 - 2014 ACTUAL AND 2015 TO 2020 (ESTIMATED)

		2013 Actual Amounts	2014 Actual Amounts	2015 Estimated Amounts	2016 Estimated Amounts	2017 Estimated Amounts	2018 Estimated Amounts	2019 Estimated Amounts	2020 Estimated Amounts	Trend
GOVERNMENT-TYPE										
General Operations										
101	General	$ 598,979	$ 804,279	$ 820,045	$ 863,478	$ 931,187	$ 1,008,171	$ 1,109,430	$ 1,234,964	
	Cash balance as a percent of the following years budget	*34%*	*42%*	*41%*	*44%*	*47%*	*51%*	*56%*		
Special Revenue										
201	Park Dedication	87,024	86,475	86,475	86,540	86,605	86,670	86,735	86,800	
Prev 603	Storm Sewer	N/A	(207,195)	(211,557)	(209,443)	(203,550)	(193,637)	(179,995)	(162,331)	
	Subtotal	87,024	(120,720)	(125,082)	(122,903)	(116,945)	(106,967)	(93,260)	(75,532)	
Debt Service (maturity)										
501	2010 Infrastructure Debt Service (2026)	53,787	58,773	52,328	52,273	57,424	57,351	57,215	57,017	
516	2008 Debt Service (2024)	310,656	310,397	310,397	304,599	303,707	302,784	304,821	298,559	
517	Oak Grove Debt Service (2039)	218,081	263,334	268,739	278,786	294,000	309,330	319,522	329,622	
518	G.O Refunding Debt Service (2027)	987,308	973,614	827,751	753,846	742,626	726,886	711,699	702,313	
519	2011A G.O Refunding Debt Service (2032)	313,611	329,184	330,702	338,835	346,889	354,862	362,745	381,031	
520	2013B Infrastructure Debt Service (2024)	48,732	63,221	88,642	98,763	118,800	133,646	153,599	167,477	
	Subtotal	1,932,175	1,998,523	1,878,559	1,827,102	1,863,446	1,884,860	1,909,601	1,936,020	
Capital Projects										
225	Economic Recovery	133,233	135,594	135,594	135,696	135,797	135,899	136,001	136,103	
253	2014 Flooding event	-	(110,926)	-	-	-	-	-	-	
275	Capital Fund	435,846	504,619	533,527	558,427	343,346	263,003	339,483	232,473	
320	2013 Infrastructure	230,129	77,825	77,825	77,883	77,942	78,000	78,059	78,117	
401	Special Capital Projects (closed in 2014)	329,085	-	-	-	-	-	-	-	
407	TIF 1-5	-	-	-	-	-	-	-	-	
420	TIF 2-1	5,369	5,369	5,369	5,373	5,377	5,381	5,385	5,389	
421	TIF 3-1	240	13,081	60,881	61,566	61,766	61,470	60,668	59,349	
422	TIF 3-2	7,761	-	12,800	13,361	13,632	13,610	13,287	12,656	
423	TIF 3-3	-	-	7,800	7,806	7,812	7,818	7,823	7,829	
424	TIF 3-4	-	-	(12,800)	(12,800)	(12,800)	(12,800)	(12,800)	(12,800)	
425	TIF 3-5	-	-	-	-	-	-	-	-	
	Subtotal	1,141,663	625,562	820,996	847,312	632,873	552,382	627,906	519,117	
	Total - Governmental-type Funds	$ 3,759,841	$ 3,307,644	$ 3,394,518	$ 3,414,989	$ 3,310,561	$ 3,338,444	$ 3,553,676	$ 3,614,569	
BUSINESS-TYPE										
Enterprise Funds										
601	Water	596,257	743,903	708,683	670,121	736,378	855,027	901,331	1,057,959	
602	Sewer	41,404	102,615	88,661	82,621	99,127	193,528	110,104	205,620	
251	Habor at Peace	679,221	585,461	585,461	N/A	N/A	N/A	N/A	N/A	
603	Storm Water	(233,726)	-	-	-	-	-	-	-	
	Total - Business-type Funds	$ 1,083,156	$ 1,431,979	$ 1,382,805	$ 752,741	$ 835,505	$ 1,048,554	$ 1,011,435	$ 1,263,579	
	TOTAL CASH RESERVES - ALL CITY FUNDS	$ 4,842,997	$ 4,739,623	$ 4,777,323	$ 4,167,730	$ 4,146,066	$ 4,386,999	$ 4,565,112	$ 4,878,149	

- Cash balance trending positively
- Cash balance trending at break even
- Cash balance trending negatively and should be addressed

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CITY OF NORWOOD YOUNG AMERICA
OUTSTANDING DEBT SCHEDULE
FOR THE YEARS ENDED DECEMBER 31, 2013 ACTUAL AND 2014 TO 2020 (ESTIMATED)

Fund	Issue	Original Issue	Issue Date	Maturity Date	Call Date	Interest Rate	2013 Actual Balance	2014 Estimated Balance	2015 Estimated Balance	2016 Estimated Balance	2017 Estimated Balance	2018 Estimated Balance	2019 Estimated Balance	2020 Estimated Balance
ENTERPRISE FUND DEBT														
Water Fund														
601	Water 2012A (refunded 2003A bonds)	$ 1,430,625	3/14/2012	2/1/2024	2/1/2021	.40 - 2.00 %	$ 1,430,625	$ 1,312,500	$ 1,194,375	$ 1,072,500	$ 948,750	$ 823,125	$ 695,625	$ 566,250
601	General Obligation Bonds, Series 2011A	245,000	9/15/2011	2/1/2032	2/1/2020	3.00 - 3.75	235,000	220,000	205,000	190,000	175,000	160,000	145,000	130,000
601	GO Water Revenue Bonds 2008B	2,715,000	10/30/2008	2/1/2029	2/1/2018	3.75 - 5.00	2,495,000	2,380,000	2,260,000	2,135,000	2,010,000	1,880,000	1,745,000	1,600,000
601	General Obligation Bonds, Series 2010A	120,000	8/4/2010	2/1/2026	2/1/2018	1.45 - 3.65	115,000	110,000	105,000	100,000	90,000	80,000	70,000	60,000
601	General Obligation Refunding Bonds, Series 2010B	255,000	12/7/2010	2/1/2021	2/1/2019	2.00 - 3.00	225,000	200,000	175,000	150,000	125,000	100,000	70,000	35,000
601	(PFA) GO Water Revenue Note, Series 2010	1,966,604	11/24/2010	8/20/2039		2.461	1,816,000	1,765,000	1,713,000	1,660,000	1,606,000	1,550,000	1,493,000	1,434,000
							6,316,625	5,987,500	5,652,375	5,307,500	4,954,750	4,593,125	4,218,625	3,825,250
Sewer Fund														
602	Sewer 2012A (refunded 2003A bonds)	2,384,375	3/14/2012	2/1/2024	2/1/2021	.40 - 2.0	2,384,375	2,187,500	1,990,625	1,787,500	1,581,250	1,371,875	1,159,375	943,750
602	General Obligation Bonds, Series 2011A	110,000	9/15/2011	2/1/2032	2/1/2020	3.00 - 3.75	105,000	100,000	95,000	90,000	85,000	80,000	75,000	70,000
602	GO Bonds 2013B	130,000	9/12/2013	2/1/2024	2/1/2021	2.0 - 3.0	130,000	130,000	120,000	110,000	100,000	90,000	75,000	60,000
							2,619,375	2,417,500	2,205,625	1,987,500	1,766,250	1,541,875	1,309,375	1,073,750
Habor at Peace Debt														
251	2012A Housing Gross Revenue Refunding Bonds	3,090,000	12/01/2012	8/1/2031	8/1/2021	2.70 - 3.10	3,015,000	2,870,000	2,720,000	2,570,000	2,415,000	2,255,000	2,095,000	1,930,000
251	2012B G.O Housing Revenue Refunding Bonds	3,000,000	12/01/2012	8/1/2040	8/1/2021	1.00 - 4.30	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
							6,015,000	5,870,000	5,720,000	5,570,000	5,415,000	5,255,000	5,095,000	4,930,000
	TOTAL ENTERPRISE FUND DEBT						14,951,000	14,275,000	13,578,000	12,865,000	12,136,000	11,390,000	10,623,000	9,829,000
GOVERNMENT-TYPE														
G.O. Improvement Bonds														
501	2010 Infrastructure Debt Service	535,000	08/04/2010	2/1/2026	2/1/2018	1.45 - 3.65	475,000	445,000	415,000	385,000	355,000	320,000	285,000	250,000
501	2010 Infrastructure Debt Service (Storm portion)	65,000	8/4/2010	2/1/2026	2/1/2018	1.45 - 3.65	65,000	60,000	55,000	50,000	45,000	40,000	35,000	30,000
516	2008 Debt Service	1,325,000	07/02/2008	2/1/2024	2/1/2017	3.00 - 4.10	1,040,000	965,000	885,000	800,000	715,000	625,000	530,000	430,000
517	Oak Grove Debt Service	1,420,000	11/05/2009	2/1/2039	2/1/2020	6.00 - 6.15	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
517	G.O. Improvement Bonds 2013A	1,920,000	06/20/2013	2/1/2031	2/1/2022	2.0 - 3.25	1,920,000	1,875,000	1,785,000	1,695,000	1,605,000	1,510,000	1,410,000	1,310,000
518	G.O Refunding Debt Service, series 2010B	5,560,000	12/07/2010	2/1/2027	2/1/2019	2.00 - 3.63	5,560,000	5,215,000	4,865,000	4,505,000	4,135,000	3,750,000	3,355,000	2,950,000
519	2011A G.O Refunding Debt Service	2,770,000	09/15/2011	2/1/2032	2/1/2020	3.00 - 3.75	2,630,000	2,480,000	2,325,000	2,165,000	2,000,000	1,830,000	1,655,000	1,475,000
519	2011A G.O Refunding Debt Service (Storm Portion)	125,000	9/15/2011	2/1/2032	2/1/2020	3.00 - 3.75	120,000	115,000	110,000	105,000	100,000	95,000	90,000	85,000
520	G.O. Bonds 2013B	1,575,000	9/12/2013	2/1/2024	2/1/2021	2.0 - 3.0	1,575,000	1,575,000	1,440,000	1,290,000	1,140,000	985,000	830,000	670,000
	Total G.O. Improvement Bonds	15,295,000					14,805,000	14,150,000	13,300,000	12,415,000	11,515,000	10,575,000	9,610,000	8,620,000
	Total Governmental-type Debt						$ 14,805,000	$ 14,150,000	$ 13,300,000	$ 12,415,000	$ 11,515,000	$ 10,575,000	$ 9,610,000	$ 8,620,000
	Debt Per Capita - governmental total						$ 4,172	$ 3,987	$ 3,748	$ 3,498	$ 3,245	$ 2,980	$ 2,708	$ 2,429
	Debt Per Capita - enterprise funds						4,144	3,956	3,750	3,541	3,329	3,114	2,894	2,669
	Total Debt per capita						$ 8,315	$ 7,944	$ 7,498	$ 7,039	$ 6,574	$ 6,093	$ 5,602	$ 5,098

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CITY OF NORWOOD YOUNG AMERICA
SCHEDULE OF DEBT TRANSFERS BY YEAR AND FUND
FOR THE YEARS ENDED DECEMBER 31, 2015 TO 2020 (ESTIMATED)

Fund	2015	2016	2017	2018	2019	2020
2010 Infrastructure Debt Service Fund (501)						
Transfer in from fund 603 (Storm Water)	$ 7,169	$ 7,038	$ 6,906	$ 6,759	$ 6,597	$ 6,434
	7,169	7,038	6,906	6,759	6,597	6,434
2008 Debt Service fund (516)						
Transfer in from fund 602 (Sewer)	$ 11,810	$ 11,810	$ 11,810	$ 11,810	$ 11,810	$ 11,810
Transfer in from fund 601 (Water)	683	683	683	683	683	683
	12,493	12,493	12,493	12,493	12,493	12,493
2010B G.O. Refunding Debt Service fund (518)						
Transfer in from fund 603 (Storm Water)	$ 7,281	$ 7,281	$ 7,281	$ 7,281	$ 7,281	$ 7,281
Transfer in from fund 602 (Sewer)	75,312	75,312	75,312	75,312	75,312	75,312
Transfer in from fund 601 (Water)	42,573	42,573	42,573	42,573	42,573	42,573
	125,166	125,166	125,166	125,166	125,166	125,166
2011A Debt Service fund (519)						
Transfer in from fund 603 (Storm Water)	$ 32,369	$ 32,190	$ 31,987	$ 31,763	$ 32,054	$ 32,278
Transfer in from fund 602 (Sewer)	66,423	66,691	64,849	67,977	65,916	68,818
Transfer in from fund 601 (Water)	21,455	21,434	21,393	21,331	21,747	22,101
	120,247	120,315	118,229	121,071	119,717	123,197
Water enterprise fund (601)						
Transfer out to fund 516 (2008 Bonds)	$ (683)	$ (683)	$ (683)	$ (683)	$ (683)	$ (683)
Transfer out to fund 518 (2010B bonds)	(42,573)	(42,573)	(42,573)	(42,573)	(42,573)	(42,573)
Transfer out to fund 519 (2011A bonds)	(21,455)	(21,434)	(21,393)	(21,331)	(21,747)	(22,101)
	(64,711)	(64,690)	(64,649)	(64,587)	(65,003)	(65,357)
Sewer enterprise fund (602)						
Transfer out to fund 516 (2008 Bonds)	$ (11,810)	$ (11,810)	$ (11,810)	$ (11,810)	$ (11,810)	$(11,810)
Transfer out to fund 518 (2010B bonds)	(75,312)	(75,312)	(75,312)	(75,312)	(75,312)	(75,312)
Transfer out to fund 519 (2011A bonds)	(66,423)	(66,691)	(64,849)	(67,977)	(65,916)	(68,818)
	(153,545)	(153,813)	(151,971)	(155,099)	(153,038)	(155,940)
Storm Water special revenue fund (603)						
Transfer out to fund 518 (2010B bonds)	$ (7,281)	$ (7,281)	$ (7,281)	$ (7,281)	$ (7,281)	$ (7,281)
Transfer out to fund 519 (2011A bonds)	(32,369)	(32,190)	(31,987)	(31,763)	(32,054)	(32,278)
Transfer out to fund 501 (2010 infrastructure bonds)	(7,169)	(7,038)	(6,906)	(6,759)	(6,597)	(6,434)
	(46,819)	(46,508)	(46,174)	(45,803)	(45,932)	(45,992)

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CITY OF NORWOOD YOUNG AMERICA
CAPITAL EQUIPMENT PLAN - CAPITAL OUTLAY RESERVE FUND 275
SCHEDULE OF PLANNED CAPITAL OUTLAY 2014 TO 2020

Department		Year to Replace	Item	Cost	2014 Estimated Amounts	2015 Estimated Amounts	2016 Estimated Amounts	2017 Estimated Amounts	2018 Estimated Amounts	2019 Estimated Amounts	2020 Estimated Amounts
Administration		2019	Update city code	$ 7,000	$ -	$ -	$ -	$ -	$ -	$ 7,000	$ -
Fire department (equipment)		2017	Civil defense equipment	25,000	-	-	-	25,000	-	-	-
Fire department (equipment)		2017	Turnout gear	6,000	-	-	-	6,000	-	-	-
Fire department (equipment)	all years	2017	SCBA's	20,000	-	-	-	20,000	20,600	21,218	21,855
Fire department (vehicles)		2020	Tanker chasis (1995 & 1996)	50,000	-	-	-	-	-	-	50,000
Fire department (vehicles)		2017	Pumper truck (engine 11, 1210 pumper truck)	225,000	-	-	-	225,000	-	-	-
Fire department (vehicles)		2020	Ladder truck	600,000	-	-	-	-	-	-	600,000
Fire department (vehicles)		2021	Utility 21 (1218 responder) peterbuilt 330	220,000	-	-	-	-	-	-	-
Fire department (vehicles)		2022	Rescue 11 (1222 rescue vehicle) 2003 Ford F350	40,000	-	-	-	-	-	-	-
Streets		2017	Flail mower diamond river 1549HD	18,500	-	-	-	18,500	-	-	-
Streets		2017	Utilitiy carts for bobcats 2100 & 3400	15,000	-	-	-	15,000	-	-	-
Streets		2019	Speed alert sign board	7,500	-	-	-	-	-	7,500	-
Streets		2016	Pole painting faxon-212, reform-212	25,000	-	-	25,000	-	-	-	-
Streets		2015	Replace P-4 Ford F-450	60,000	-	60,000	-	-	-	-	-
Streets		2016	Disc mower new holland 615	2,500	-	-	2,500	-	-	-	-
Streets		2016	Painter (for crosswalks and lines)	8,000	-	-	8,000	-	-	-	-
Streets		2022	T3 2007 sterling L7500 dump truck	150,000	-	-	-	-	-	-	-
Streets		2018	T2 dump truck 2010 mack truck	200,000	-	-	-	-	200,000	-	-
Streets		2018	M1 Kubota mower	12,000	-	-	-	-	12,000	-	-
Streets		2019	Plow & hitch (V-plow)	20,000	-	-	-	-	-	20,000	-
Streets		2015	Bobcat snow blower SBX240 (attaches to bobcat 3400)	6,000	-	6,000	-	-	-	-	-
Streets		2016	Skid steer bobcat S250	25,000	-	-	25,000	-	-	-	-
Streets		2017	T5 2003 Ford F550 bucket truck 40' (need 50')	90,000	-	-	-	90,000	-	-	-
Streets		2017	Angle broom (attached to bobcat/snow sweeping)	5,000	-	-	-	5,000	-	-	-
Streets		2019	Tractor new holland TN75D	43,000	-	-	-	-	-	43,000	-
Streets		2020	Chipper 2003 morbark 13" tornado brush chipper	30,000	-	-	-	-	-	-	30,000
Streets		2021	Bobcat 3400 utility vehicle	15,000	-	-	-	-	-	-	-
Streets		2022	Brine distributor	15,000	-	-	-	-	-	-	-
Streets		2023	Planer bobcat - milling machine	15,000	-	-	-	-	-	-	-
Streets		2022	Blacktop roller wacker RD11	28,000	-	-	-	-	-	-	-
Streets		2021	P3 2012 Ford F550 truck	50,000	-	-	-	-	-	-	-
Streets		2021	T7 2004 sterling L8500 dump truck	200,000	-	-	-	-	-	-	-
Streets		2023	T6 2006 mack truck	30,000	-	-	-	-	-	-	-
Streets		2023	2004 John Deere Loader 624J	110,000	-	-	-	-	-	-	-
Streets		2017	Pickup F150, replace 2007 (P2)	25,000	-	-	-	25,000	-	-	-
Streets			Homemade - trailer for misc projects and hauling	11,000							
Parks		2017	Club car (replace the 2003)	4,000	-	-	-	4,000	-	-	-
Parks		2017	Club car (replace the 2004)	4,000	-	-	-	4,000	-	-	-
Parks		2017	Utilitiy carts for bobcats 2100 & 3400	15,000	-	-	-	15,000	-	-	-
Parks		2023	Utility Vehicle Bobcat 3400 Utility Vehicle	15,000	-	-	-	-	-	-	-
Parks		2020	Ball Field Fence (Willkommen)	54,410	-	-	-	-	-	-	54,410
Parks		2017	16 ' Mower	80,000	-	-	-	80,000	-	-	-
Parks		2020	Willkommen Park Bathroom	128,000	-	-	-	-	-	-	128,000
Parks		2017	Skating Rink Warming House	10,000	-	-	-	10,000	-	-	-
Parks		2017	Outlot A - feasiblity Study	8,000	-	-	-	8,000	-	-	-
Parks		2020	Hockey/Skating rink Boards	15,000	-	-	-	-	-	-	15,000
Parks		2016	Paint ball field light towers (Norwood)	5,000	-	-	5,000	-	-	-	-
Parks		2016	Pool turtles	5,400	-	-	5,400	-	-	-	-
Parks		2020	Pool heaters (2)	8,000	-	7,348	-	-	-	-	8,000
Parks		2015	Lawn mower	7,800	-	7,800	-	-	-	-	-
			TOTAL	Total	$ -	$ 81,148	$ 70,900	$ 550,500	$ 232,600	$ 98,718	$ 907,265

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CITY OF NORWOOD YOUNG AMERICA
CAPITAL EQUIPMENT PLAN - CAPITAL OUTLAY RESERVE FUND 275
SCHEDULE OF PLANNED CAPITAL OUTLAY 2014 TO 2020 - CONTINUED

	2014	2015	2016	2017	2018	2019	2020
General government	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Administration	-	-	-	-	-	7,000	-
Streets	-	66,000	60,500	153,500	212,000	70,500	30,000
Industrial Park marketing	-	-	-	-	-	-	-
Fire department (equipment)	-	-	-	51,000	20,600	21,218	21,855
Fire department (vehicles)	-	-	-	225,000	-	-	650,000
Emergency management	-	-	-	-	-	-	-
Parks	-	15,148	10,400	121,000	-	-	205,410
Total	$ -	$ 81,148	$ 70,900	$ 550,500	$ 232,600	$ 98,718	$ 907,265

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CITY OF NORWOOD YOUNG AMERICA
CAPITAL IMPROVEMENT PLAN - CAPITAL OUTLAY RESERVE FUND 275
SCHEDULE OF PROJECTED REVENUE, EXPENDITURES AND DEBT 2014 TO 2020

Capital Projects Fund Projected Activity

		2014	2015	2016	2017	2018	2019	2020
Revenue								
Capital Levy	250000	$ 11,695	$ 208,056	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000
Potential reduction of levy	-95400	-	(98,000)	(154,600)	(140,000)	(98,000)	(75,000)	(50,000)
Net Capital Levy		**11,695**	**110,056**	**95,400**	**110,000**	**152,000**	**175,000**	**200,000**
Equipment Certificates (potential)		-	-	-	225,000	-	-	600,000
Other revenue		3,170	-	-	-	-	-	-
Other expenses		-	-	-	-	-	-	-
Interest		17,744	-	400	419	258	197	255
Transfers in		49,292	-	-	-	-	-	-
Total Revenue		81,901	110,056	95,800	335,419	152,258	175,197	800,255
Total Expenditures		(13,128)	(81,148)	(70,900)	(550,500)	(232,600)	(98,718)	(907,265)
Net Change in cash balance		68,773	28,908	24,900	(215,081)	(80,342)	76,479	(107,010)
Beginning balance		435,846	504,619	533,527	558,427	343,346	263,003	339,483
Ending balance		$ 504,619	$ 533,527	$ 558,427	$ 343,346	$ 263,003	$ 339,483	$ 232,473

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CITY OF NORWOOD YOUNG AMERICA
CAPITAL EQUIPMENT PLAN - ENTERPRISE FUNDS
SCHEDULE OF PLANNED CAPITAL OUTLAY 2015 TO 2020

Fund	Item	Cost	2015 Estimated	2016 Estimated	2017 Estimated	2018 Estimated	2019 Estimated	2020 Estimated Amounts
Water	W2 Ford F350 with plow	$ 20,000	$ -	$ 20,000	$ -	$ -	$ -	$ -
Water	4" Portable Pump-Wisconsin pump	5,000	-	5,000	-	-	-	-
Water	Lift Station/Water Towers SCADA installation	7,500	-	7,500	-	-	-	-
Water	Meter Reading Equip	7,500	-	-	7,500	-	-	-
Water	W1 Ford F550	17,500	-	-	-	-	-	-
Water	W1 Ford F550 - Crane on Truck	25,000	-	-	-	-	-	-
Water	Bobcat 2100 Utility Cart	4,000	-	-	-	4,000	-	-
Water	T6 2006 Mack Truck	15,000	-	-	-	-	-	-
Water	WTF Generator 500KW	70,000	-	-	-	-	70,000	-
Water	SF2500 Ridgid Freeze Kit	5,000	-	-	-	-	-	-
Water	T6 Pump	15,000	-	-	-	-	-	-
Sewer	T6 2006 Mack Truck	15,000	-	-	-	-	-	-
Sewer	Tractor- New Holland MC35	30,000	-	-	-	-	-	30,000
Sewer	Pan & Tilt Camera	20,000	-	-	20,000	-	-	-
Sewer	4" Portable Pump-Wisconsin pump	5,000	-	5,000	-	-	-	-
Sewer	Versa-Vac	80,000	-	-	-	-	80,000	-
Sewer	Bobcat 2100 Utility Cart	4,000	-	-	-	4,000	-	-
Sewer	Lift Station/Water Towers SCADA installation	7,500	-	7,500	-	-	-	-
Sewer	Meter Reading Equip	7,500	-	-	7,500	-	-	-
Sewer	Replace Jetter	100,000	-	-	-	-	100,000	-
Sewer	Portable Generator	10,725	10,725	-	-	-	-	-
Sewer	Pan & Tilt Camera	20,000	-	-	20,000	-	-	-
Sewer	W2 Ford F350 with plow	20,000	-	20,000	-	-	-	-
Sewer	W1 Ford F550	17,500	-	-	-	-	-	-
Sewer	W1 Ford F550 - Crane on Truck	25,000	-	-	-	-	-	-
Sewer	Pump Trailer	25,000	-	-	-	-	-	-
		-	-	-	-	-	-	-
			$ 10,725	$ 65,000	$ 55,000	$ 8,000	$ 250,000	$ 30,000

Summary by Fund

Water	$ -	$ 32,500	$ 7,500	$ 4,000	$ 70,000	$ -
Sewer	10,725	32,500	47,500	4,000	180,000	30,000
	$ 10,725	$ 65,000	$ 55,000	$ 8,000	$ 250,000	$ 30,000

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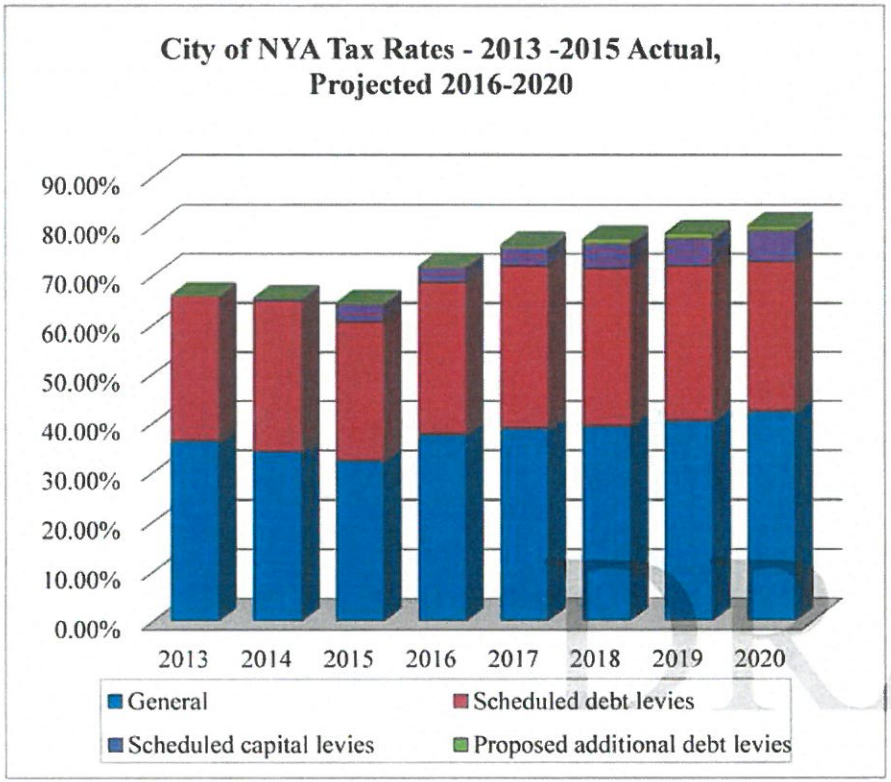

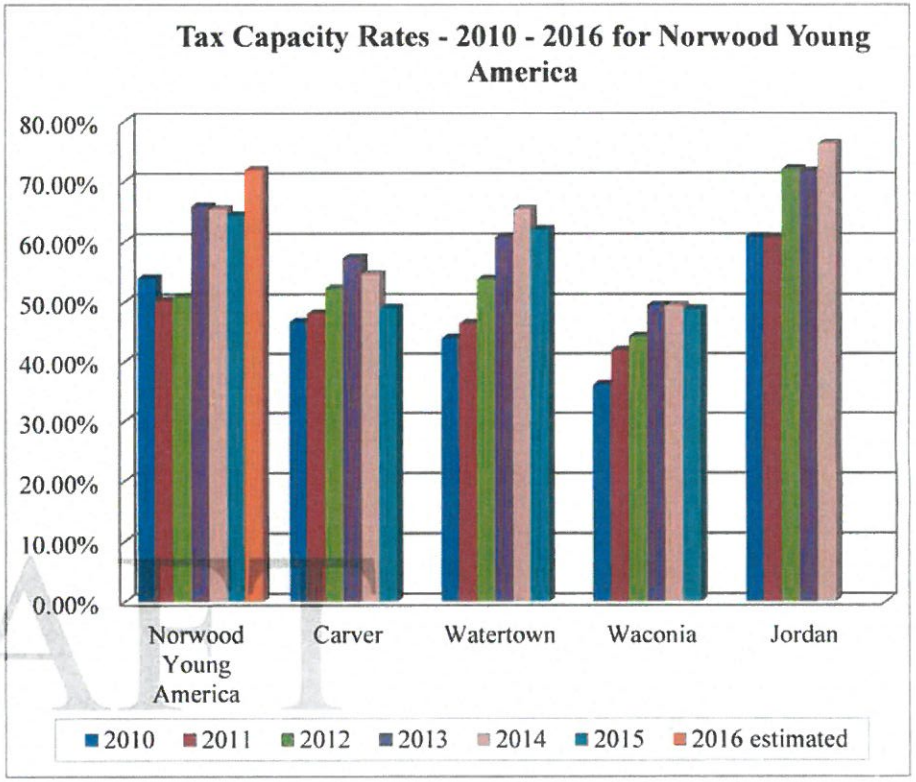

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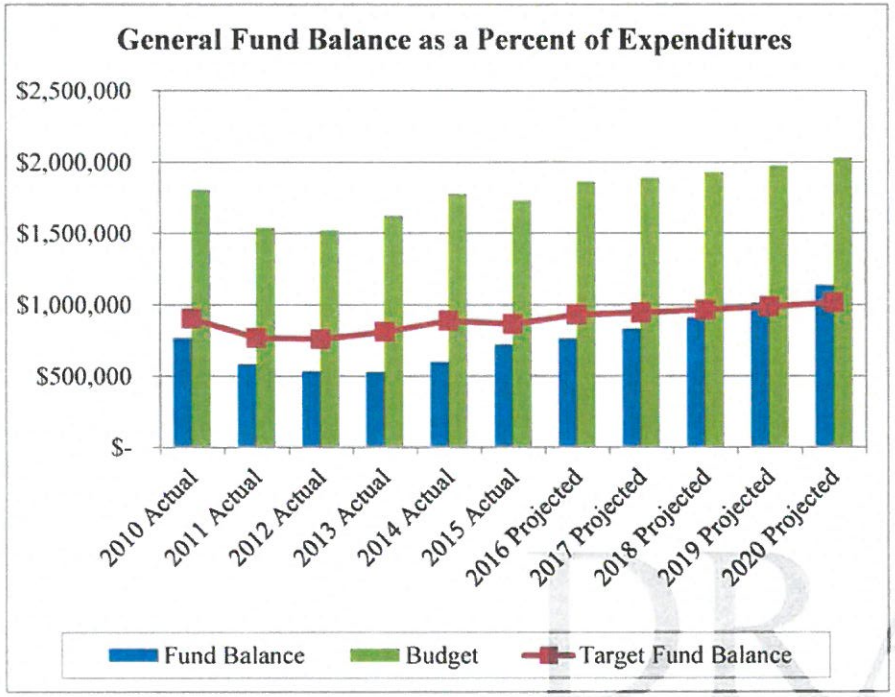
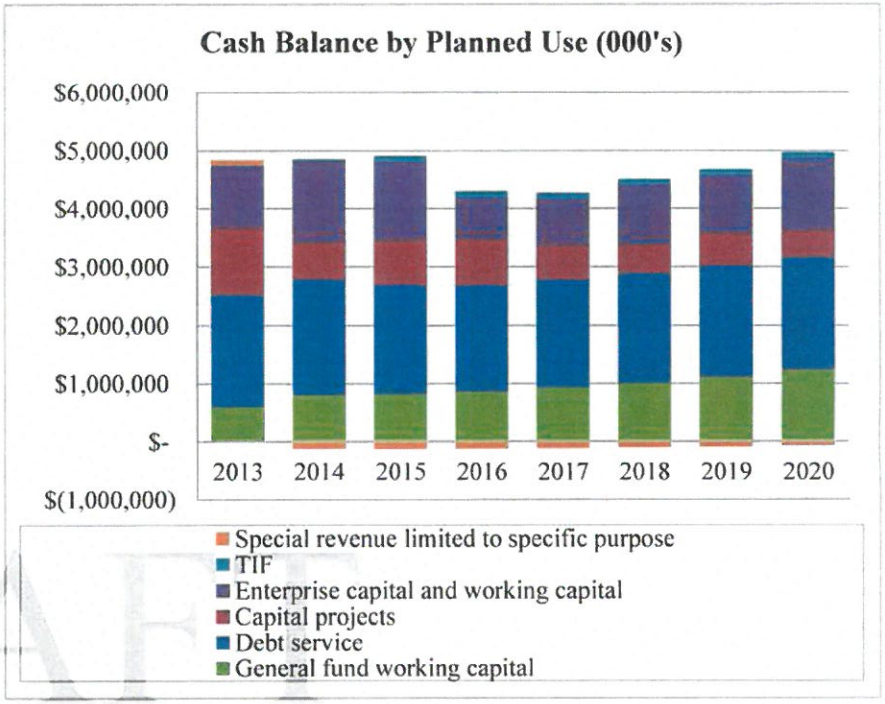
Tax Rates:

Tax rates are a function of the levy and total tax base. The city tax rate is computed by dividing the city levy by the taxable tax capacity. Comparable communities are provided for reference.





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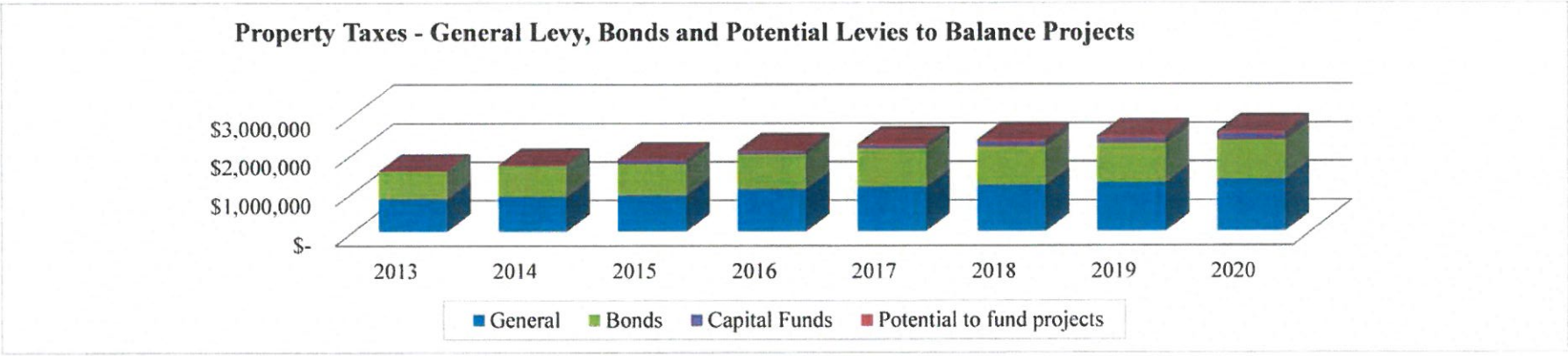
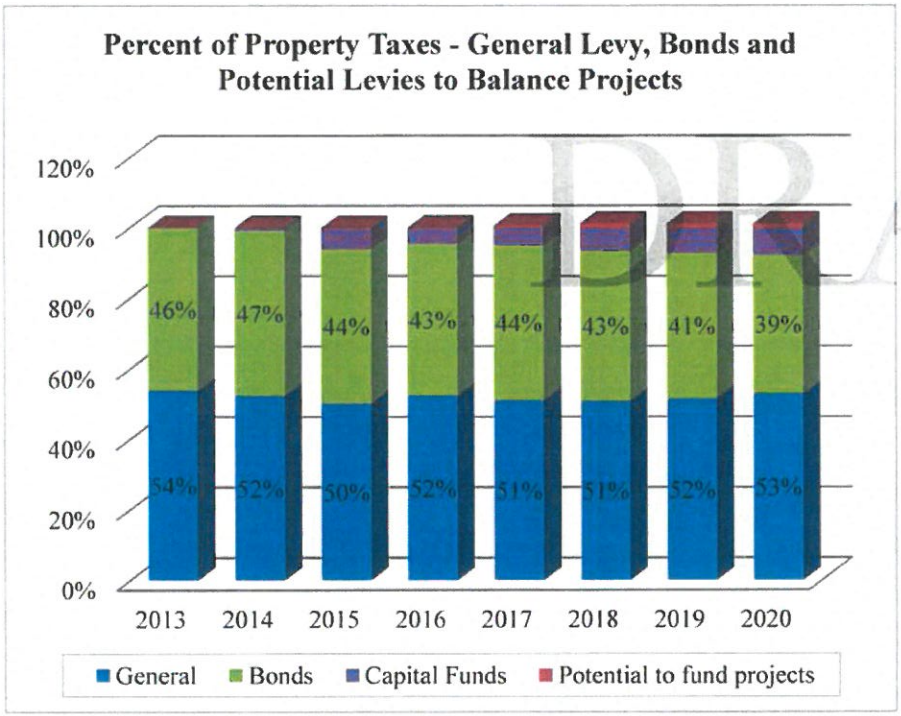
General Fund Balance as a Percent of Revenue:

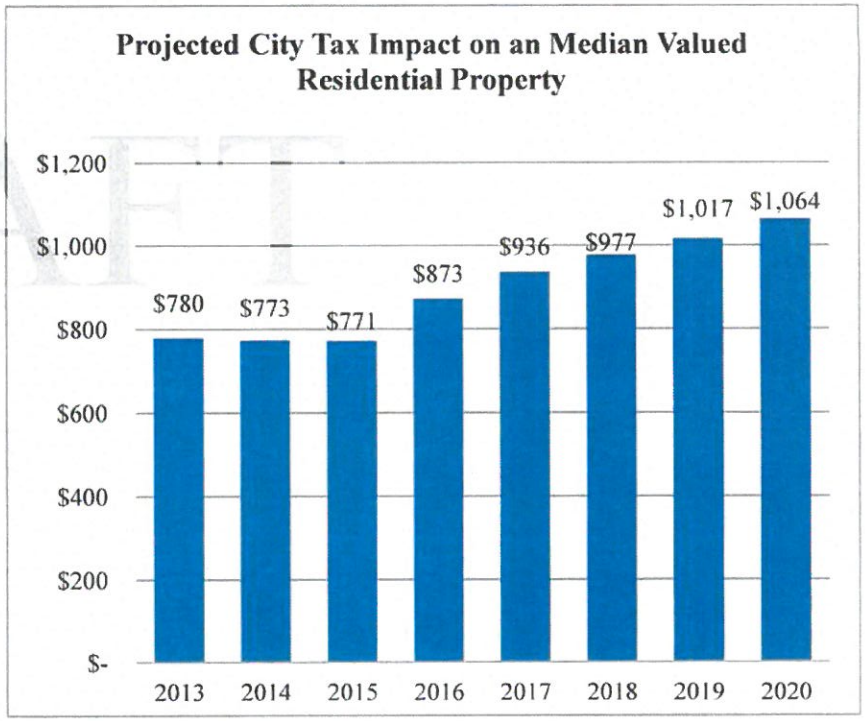
The General fund fund balance should be maintained at a level to provide for adequate working capital reserves. The City has established a 50% target to sustain.

Cash Balance by Planned Use (000's):

The balances represented in this graph are categorized by the planned use and/or limitations determined by statute.







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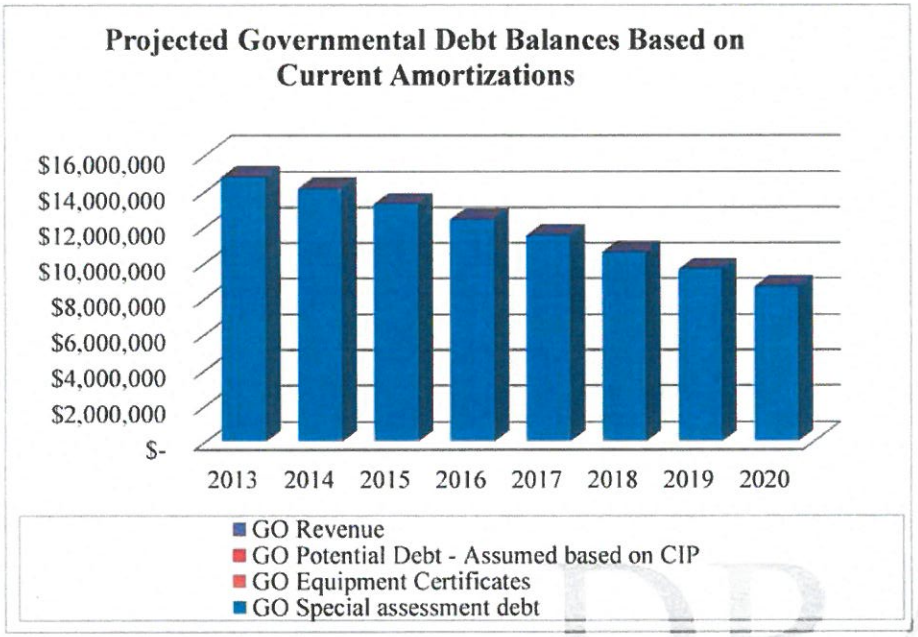
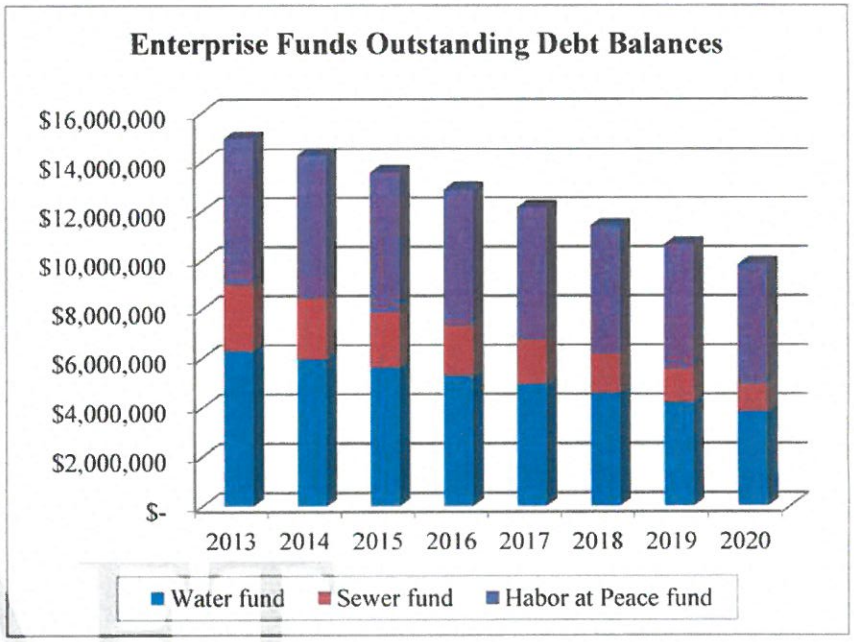
Percent of Property Taxes - General Levy and Bonds
This graph highlights the percent of levy by planned use. It is notable that 46% of the levy is allocated to debt in 2014 and is scheduled to decrease. The overall city tax burden for a $142,700 house in 2014 is shown in the graph on the right.

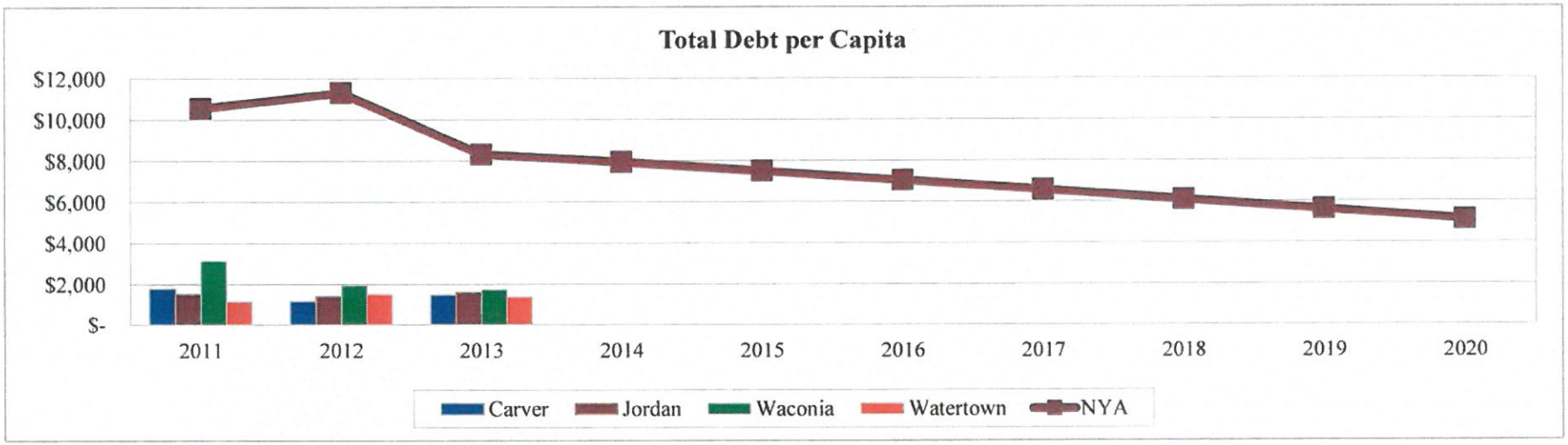
Projected City Tax Impact - 2014 $142,700 home
The overall property tax levy for a median valued house is highlighted above.





The above assumes no new debt. From 2013 to 2020, as presented above, total governmental type debt is reduced from $14.8 million to $9.2 million. A reduction of approximately $5.6 million.

The above assumes no new debt. From 2013 to 2020, as presented above, total enterprise fund debt is reduced from $14.9 million to $9.8 million. A reduction of approximately $5.1 million.



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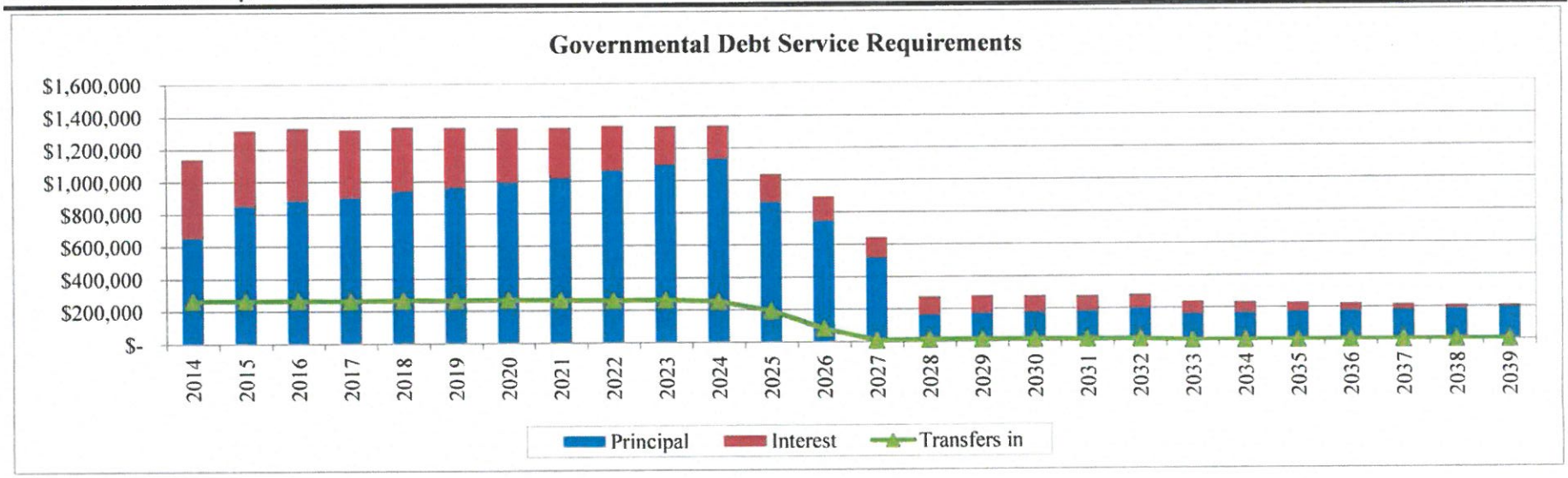
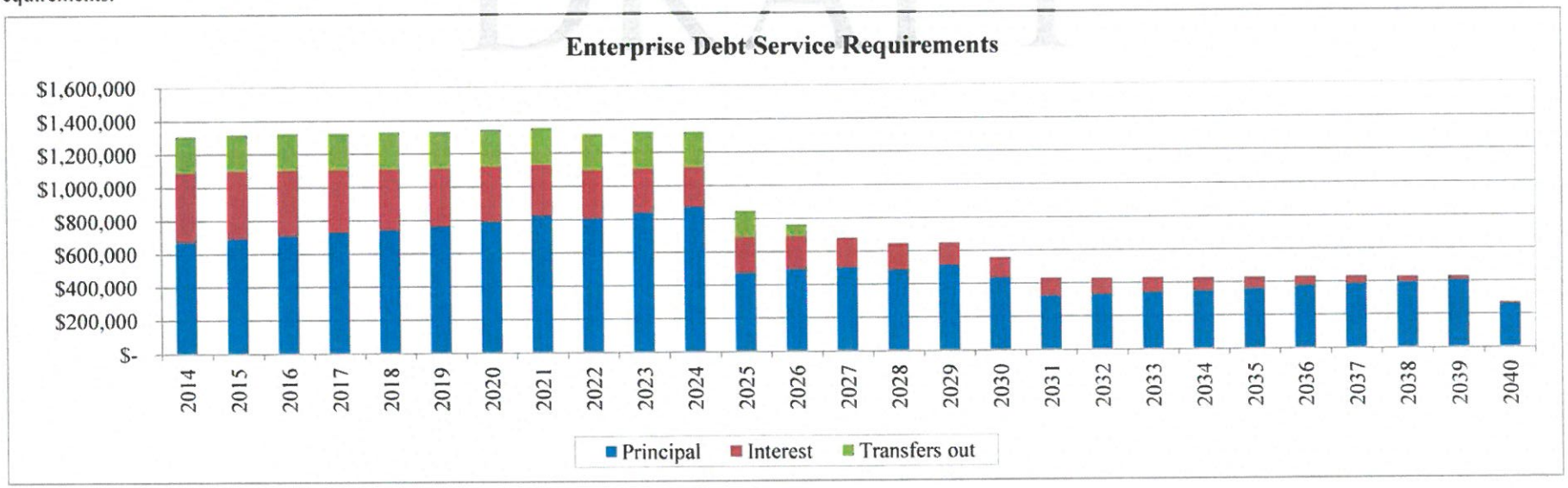
Annual Debt Service Requirements



Beginning in 2015, the City has approximately $1.3 million in governmental debt service requirements that are paid with tax levy, special assessments and, as shown above, transfer in from enterprise and special revenue funds. Transfers in approximate $260 thousand each year to assist in the debt service requirements.



Enterprise funds pay approximately $1.1 million each year for debt service requirements for bonds recorded in the Water, Sewer, and Habor at Peace funds. The Water and Sewer funds transfer approximately $220K of funds to debt service funds for their share of the bonds recorded in the Debt Service funds.